

MEDIUM TERM FINANCIAL STRATEGY

Equalised savings but **further savings needed of £1.5 million in 2012/13** when balances are no longer available

EXCLUDING all the substantial costs for redundancy, early retirement and appointment of new staff resulting from the proposed restructuring of the second and third tier and the fixed term contract of the present Chief Executive

	Actual 2005/06 £'000	Projected Estimate 2006/07 £'000	Projected Estimate 2007/08 £'000	Projected Estimate 2008/09 £'000	Projected Estimate 2009/10 £'000	Projected Estimate 2010/11 £'000	Projected Estimate 2011/12 £'000	Projected Estimate 2012/13 £'000
Base Budget	15,428	16,803	17,012	17,443	18,319	18,818	19,288	20,102
Transformation Project								
Business Process Review (80% General Fund / 20% Housing Revenue Account)	0	324	(221)	(227)	(232)	(238)	(244)	(250)
Senior Management Team (80% General Fund / 20% Housing Revenue Account)	343	(108)	(144)	(148)	(152)	(155)	(159)	(163)
Further savings required	0	0	(793)	(971)	(995)	(1,020)	(1,046)	(1,072)
Additional Savings required to maintain minimum balance	0	0	0	0	0	0	0	(1,454)
New posts - State of the Nation report, Cabinet 14/09/06		42	266	232	243	254	318	326
Additional service costs due to population growth, etc.	0	0	400	700	1,000	1,300	1,500	1,700
Net Portfolio Expenditure	15,771	17,061	16,520	17,029	18,183	18,959	19,657	19,189
IDBs, Interest and Financing Charges	(3,832)	(3,531)	(3,026)	(2,612)	(2,284)	(2,106)	(2,042)	(2,038)
Net District Council General Fund Expenditure	11,939	13,530	13,494	14,417	15,899	16,853	17,615	17,151
Appropriations to/from Balances								
General Fund	(474)	(984)	(0)	(263)	(1,024)	(1,220)	(1,189)	1
Earmarked Reserves	0	0	(111)	(111)	(111)	(111)	(111)	0
ICT Reserve for nonrecurring revenue	(92)	0	0	0	0	0	0	0
Formula Grant amendment for population in earlier years	(24)	(60)	0	0	0	0	0	0
Budget Requirement for capping purposes (excluding parishes)	11,349	12,486	13,382	14,043	14,763	15,521	16,316	17,152
Formula Grant (2.5% inflation plus 50% of growth in tax base)	(6,266)	(7,114)	(7,562)	(7,830)	(8,108)	(8,396)	(8,690)	(8,994)
(Surplus)/Deficit on Collection Fund	34	82	0	0	0	0	0	0
Demand on Collection Fund	5,118	5,454	5,820	6,213	6,655	7,125	7,626	8,158
Tax Base for Tax Setting Purposes	Number 55,076	Number 55,954	Number 56,909	Number 57,921	Number 59,143	Number 60,365	Number 61,587	Number 62,809
Basic Amount of Council Tax	£	£	£	£	£	£	£	£
District only	92.93	97.48	102.26	107.27	112.53	118.04	123.82	129.89
Underlying Council Tax with no appropriations from the General Fund Balance or Earmarked Reserves	£ 103.62	£ 116.13	£ 104.24	£ 113.72	£ 131.73	£ 140.10	£ 144.92	£ 129.87
Balances at Year End	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
General Fund	(6,179)	(5,195)	(5,195)	(4,932)	(3,908)	(2,687)	(1,499)	(1,500)